

Entering 2H2026 with ~S\$70.7m of Outstanding Contracted Work and Order Book

ASOM anchors the contracted workload;
NEI and IOE provide project-based
delivery support — as at 30 June 2026



ASOM

Offshore Lifecycle Services

~S\$52.3m

Contracted work remaining

- ~S\$85.2m contracts / POs secured in 1H2026
- Include ~US\$28.6m West Africa tank services frameworks for life extension program
- Point-in-time balance; scope may extend beyond FY2026



NEI

Shipbuilding & Fabrication

~S\$7.3m

Order book remaining for delivery

- Four active projects under execution
- Batam yard — new-build, conversion, fabrication
- Ongoing yard utilisation across trades



IOE

Deck Equipment & Cranes

~S\$11.1m

Order book remaining for delivery

- Staged crane, davit & aftermarket deliveries
- Multi-year delivery profile extending to FY2028
- Embedded aftermarket on installed base

Outstanding Contracted Work and Order Book — ASOM, NEI & IOE

~S\$70.7m

as at 30 June 2026



Source: Company data as at 30 June 2026. Relates to ASOM, NEI and IOE only; excludes the Group's other business activities. Order books stated on a work-to-deliver basis, excluding intercompany contracts. "Contracted work / order book remaining" is a point-in-time balance and is not a revenue forecast. Figures may not sum due to rounding.

Contracted Work Progress and Replenishment Entering 2H2026

Confirmed contract value at 31 Mar → new work secured in 2Q → delivered / progressed → contracted work and order book remaining at 30 Jun 2026

Key highlights

 ASOM	1Q secured S\$27.6m	+	2Q secured S\$57.6m	=	1H secured S\$85.2m	-	Delivered / progressed S\$32.9m	=	Contracted work remaining S\$52.3m	2Q awards ~2.1x 1Q, driven by West Africa framework formalisation
 NEI	Gross confirmed contract value @ 31 Mar 2026 S\$15.8m*	+	New work secured in 2Q S\$0.8m	-	Delivered / progressed S\$9.3m	=	Contracted work remaining S\$7.3m	Batam yard executing four active projects		
 IOE	Gross confirmed contract value @ 31 Mar 2026 S\$12.5m	+	New POs secured in 2Q S\$3.1m	-	Order Revision S\$1.7m	-	Delivered / progressed S\$2.8m	=	Contracted work remaining S\$11.1m	Replenished via new POs; multi-year deliveries to FY2028

This update relates solely to contract awards, purchase orders and contracted work/order book progress as at 30 June 2026. It does not constitute an announcement of the Group's financial results for the six months ended 30 June 2026 and should not be interpreted as an indication or forecast of the Group's revenue, profit or other financial performance for the period.

* Includes a \$2.8 million contract with Offshore Collective Pte Ltd, a joint venture company of the Group.